





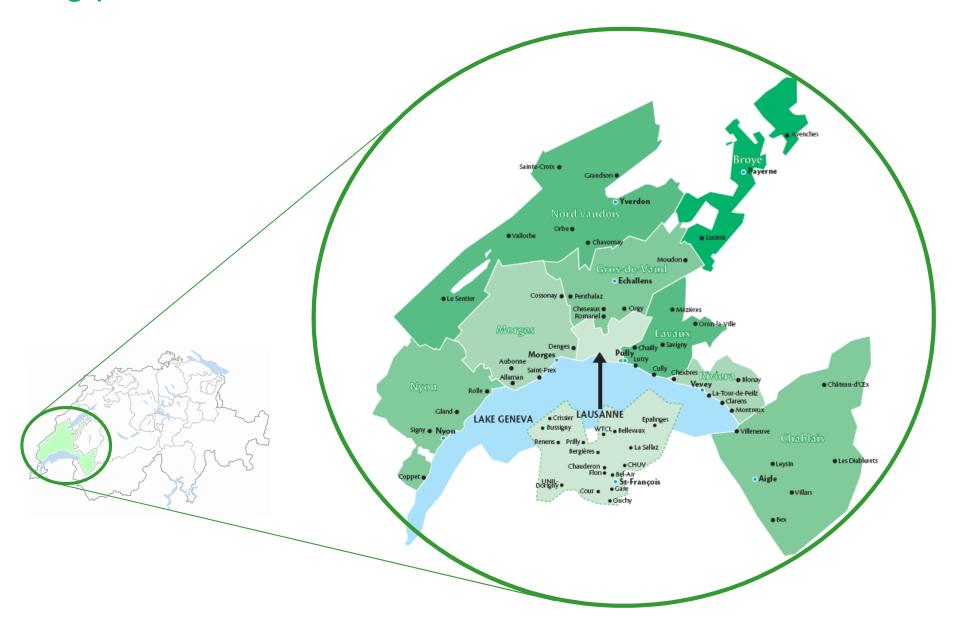
Contents



Overview Our strategy Figures and ratios

Strong presence in Vaud





Board of Directors



Jean-François Schwarz Member of the Board of Directors



Eftychia Fischer Chair of the Board of Directors



Ingrid Deltenre Member of the Board of Directors





Stephan Fuchs Member of the Board of Directors



Pierre-Alain Urech Member of the Board of Directors Member of the Board of Directors



Jack G. N. Clemons



Fabienne Freymond Cantone Member of the Board of Directors

Executive Board



Chief Executive Officer

P. Kiener



- Corporate Secretary
- Strategy & Organization
- Service quality

· Human Resources

· Corporate Communications





- ALM & Financial Management
- Controlling
- Compliance
- · Financial Accounting
- Legal
- · Risk Management

Credit Management



- · Credit Analysis Large Corporates
- · Credit Analysis Retail
- · Credit Analysis SMEs & Real Estate Pro.
- · Credit Analysis TF / Country and Bank
- Credit Analysis Support
- · Credit Recovery Management

Corporate Banking

A. Diemant



- SMEs
- Large Corporates
- Real-Estate Professionals
- Trade Finance

Retail Banking J. F. Sierdo



- · Retail Banking **Branch Offices**
- Multichannel Services

Private Banking

C. Steinmann



- · Onshore Private Banking
- · Private Banking Key Clients
- · International Private Banking
- Independent Asset Managers
- Specialized Wealth Management Services

Asset Management & Trading

F. Welsch



- Asset Management
- · Operations Asset Management
- Investment Policy
- Occupational Pensions
- Trading

Business Support

C. Meixenberger



- IT Development
- IT Systems Management
- Facility Management & **General Services**
- · Back Office
- · Global Custody
- · Security

History



1845	BCV was founded by the Vaud Cantonal Parliament as a corporation organized under public law
1993-95	Acquisition and merger with Banque Vaudoise de Crédit and Crédit Foncier Vaudois
2002-03	Recapitalization, change of the Board of Directors, change of the Executive Board, redefinition of the governance and strategy (focus on domestic businesses)

BCV's mission



To offer a comprehensive range of banking services to the local community and to contribute to the development of all sectors of the Vaud economy and to the financing of the Canton's public-sector institutions and entities

To be guided by the principles of economically, environmentally, and socially sustainable development

To create value for our shareholders and clients, to be a benchmark employer, and to be a good corporate citizen

Our businesses



Retail Banking

- 360,000 customers
- Most widely accessible thanks to our dense branch network in Vaud
- Savings & home mortgages for retail customers located in Vaud

Corporate Banking

- 1 of 2 Vaud SMEs banks with BCV
- Commercial banking for larger corporations throughout Switzerland
- Transaction-based trade finance in metals, softs, and petroleum-derived products

Wealth Management

- Private banking mainly for onshore clients in Vaud
- Institutional asset management mainly in Vaud

Trading

Customer-driven business mainly in forex

Key numbers



	FY 2023
Total assets	CHF 58.9bn
AuM	CHF 112.9bn
Total income	CHF 1.1bn
Operating profit	CHF 541m
Net profit	CHF 469m
CET1 ratio ¹	17.9%
Leverage ratio	5.6%
ROE	12.5%
Total staff	1,982 FTEs
Branch network	60 branches & ca.180 ATMs

In accordance with FINMA Circular 2016/1, "Disclosure - banks"

Contents

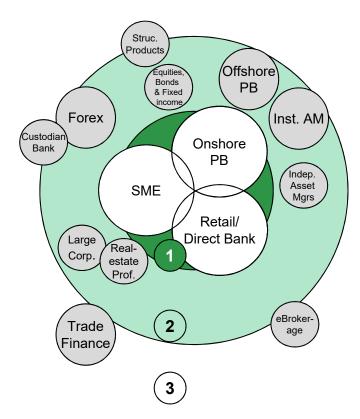


Overview Our strategy Figures and ratios

Portfolio of business activities



Relative size of gross profit contribution



Our business portfolio is made up of:

- 1 Three core businesses that focus on Vaud, have a long history in the Canton, and are an integral part of the Bank's corporate mission:
 - Retail banking
 - SME
 - PB Onshore
- 2 Other universal banking activities closely linked to other businesses (synergies through skills, products, and operational or client-driven processes)
- 3 Activities with fewer synergies with the three core businesses but with a clear role in our portfolio

Note:

FX swap, fixed income, and equity derivatives (marginal activities - internal support for other activities like structured products)

Vision for 2025





A similar bank, building on today's strong fundamentals

- Diversified business model with moderate risk profile
- Solid customer franchise and retail footprint
- Strong financials
- Solid governance



6 objectives to build 2025's BCV

- High-quality service as a competitive differentiator
- Integrated multichannel distribution
- Better leveraging of our universal bank model
- Increased attractiveness as an employer
- Continuous process improvement
- Enhanced CSR approach

Target: steady, sustainable growth



Main strategic objectives



Grow at least at market pace in Vaud		Retail Banking	Real-estate Professionals	Independent AMs
		Forex	E-brokerage	
Target above-market growth in Vaud		Onshore Private Banking	SMEs	
		Asset Management	Custodian Bank	Wealth Planning
		Trade Finance	Structured Products	
Focus on profitability		Large Corporates	Equities, Bonds and Fixed Income	
Maintain existing		Offshore Private Banking		
franchise, slight decline going forward		Offshore Retail Banking		

Close alignment between our business and financial strategies



BCV's missions

Business strategy

- Universal bank with solid local roots
- Focused on three core businesses
- Operating in a low-growth environment (banking sector in Switzerland & Vaud)
- Aiming for long-term, sustainable growth to ensure earnings stability

____ Strong consistency

Financial strategy

- Stable earnings with a moderate risk profile
- Limited need for additional shareholders' equity (low business growth)
- Long-lasting distribution policy with a high yield
- Surplus capital may potentially be distributed

New target ratios



C/I ratio¹

Capital ratio² *Minimum threshold*

ROE

based on shareholders' equity at minimum CET1 threshold

ROE

based on current shareholders' equity

57%-59%

13%

13.5%-14.5%

9.2%-9.8%

55%-57%

13%

14.7%-17.7%

10%-12%

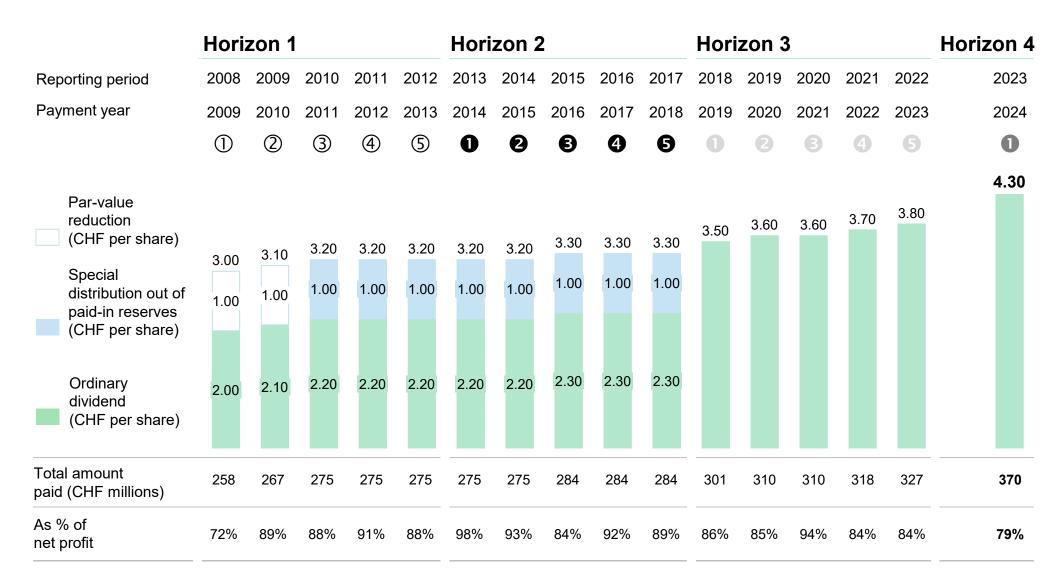
Note

(1) Operating expenses + Depreciation and amortization (excl. goodwill amortization) / Total income from ordinary banking operations

Common Equity Tier 1 at Group level and parent company level

Delivering on promises since 2008¹





Note

All figures have been restated post 10-for-1 stock split of the BCV share on 28 May 2020

New five-year distribution range





2023-2027

CHF 4.30-4.70¹

Distribution policy extended using the same approach:

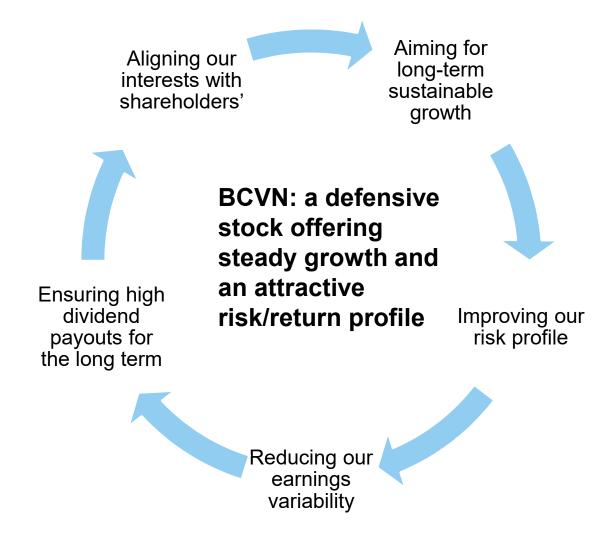
- Distribution range in CHF
- Five-year time horizon
- Stable or higher, barring significant changes in the economic or regulatory environment or in the Bank's situation

Note

Higher distribution range compared to that previously announced on 9 February 2023 between CHF 3.80 and CHF 4.20 per share

Enhancing our value proposition for shareholders





Contents



Overview Our strategy Figures and ratios

Key figures



(in CHF millions)

	31 Dec.	31 Dec.	31 Dec.	31 Dec.	31 Dec.
Balance sheet	2019	2020	2021	2022	2023
Total assets	48,352	53,186	55,952	59,397	58,870
Advances to customers	32,768	33,849	35,582	36,626	37,908
Customer deposits	33,048	35,424	38,195	38,395	36,475
Shareholders' equity	3,586	3,574	3,644	3,713	3,855
Assets under management	97,840	103,159	112,887	108,879	112,944
	FY	FY	FY	FY	FY
Income statement	2019	2020	2021	2022	2023
Total income	1,002	945	1,005	1,039	1,160
Operating expenses	505	495	505	517	541
Depr. & amort. of fixed assets and impairment on	74	70	70	70	70
equity investments	<u>71</u>	<u>72</u>		<u>70</u>	76
Other provisions and losses	7	5		5	2
Operating profit	419	373	429	448	541
Net profit	363	331	379	388	469
Earnings per share ¹ (in CHF)	4.2	3.8	4.4	4.5	5.5
	31 Dec.	31 Dec.	31 Dec.	31 Dec.	31 Dec.
Headcount	2019	2020	2021	2022	2023
Full-time equivalents	1,921	1,909	1,932	1,957	1,982

Note

⁽¹⁾ Earnings per share have been restated post 10-for-1 stock split of the BCV share on 28 May 2020

Key ratios



Liquidity and capital ratios ¹	31 Dec. 2019	31 Dec. 2020	31 Dec. 2021	31 Dec. 2022	31 Dec. 2023
Liquidity Coverage Ratio (LCR)	129%	136%	157%	129%	129%
Leverage Ratio	6.3%	5.8%	5.6%	5.5%	5.6%
Total Risk Weighted Assets (CHF bn)	18.8	18.4	19.3	19.1	19.4
Of which: Credit risk (CHF bn)	15.7	15.3	16.0	15.8	16.0
Tier 1 capital ratio	17.1%	17.7%	17.2%	17.6%	17.9%
Total capital ratio	17.3%	17.8%	17.3%	17.7%	18.0%
Income ratios					
Operating profit / avg. shareholders' equity	11.9%	10.5%	12.0%	12.3%	14.5%
Cost / income ratio ²	57.7%	58.7%	56.7%	56.6%	53.2%
Operating profit per employee (CHF K)	219.3	195.8	221.9	230.5	276.7
ROE	10.4%	9.3%	10.7%	10.7%	12.5%

Note

(2) Excluding goodwill amortization and write-downs

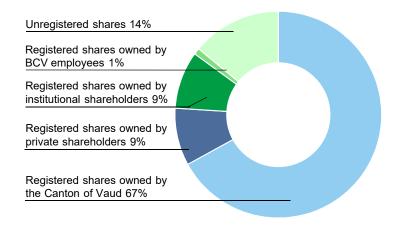
⁽¹⁾ More detailed information on Group and parent company liquidity and capital ratios can be found in the Basel III Pillar 3 report, which is available at www.bcv.ch.

Shareholder structure

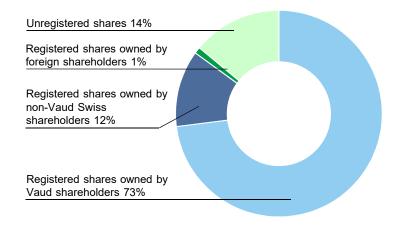


	31 Dec. 2019	31 Dec. 2020 ¹	31 Dec. 2021	31 Dec. 2022	31 Dec. 2023
Number of shares outstanding (thousands)	8,606	86,062	86,062	86,062	86,062
Ordinary dividend per share (CHF)	36.0	3.60	3.70	3.80	4.30
Total payout (CHF m)	309.8	309.8	318.4	327.0	370.1
Total payout / Net profit (%)	85	94	84	84	79
Ordinary dividend yield ² (%)	4.6	3.7	5.2	4.3	4.0

Share ownership structure



Share ownership by geographical zone



Note

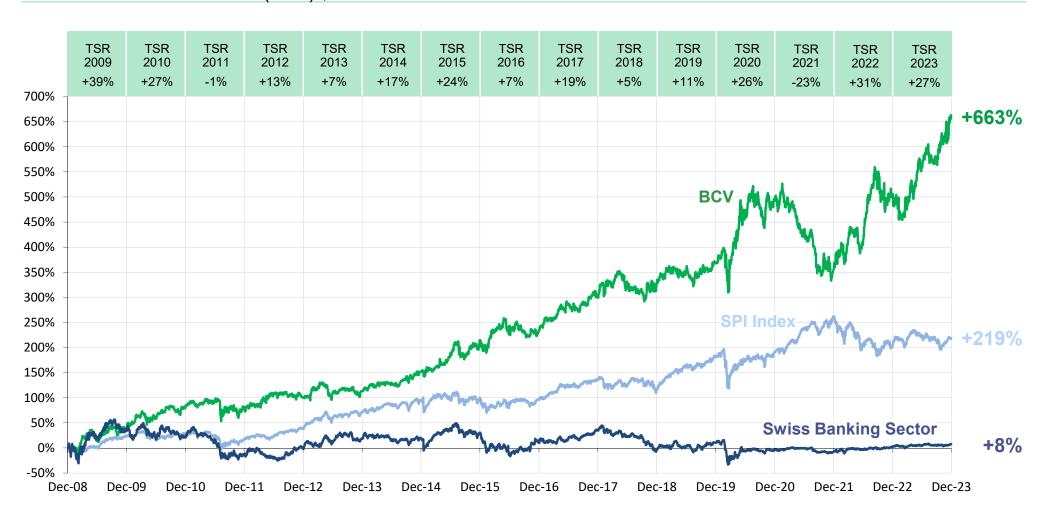
- (1) Post 10-for-1 stock split on 28 May 2020
- (2) Relative to the period-end share price

BCV total shareholder return



Total return over the period

Total return to shareholders (TSR)¹, from 31 December 2008 to 31 December 2023



Note

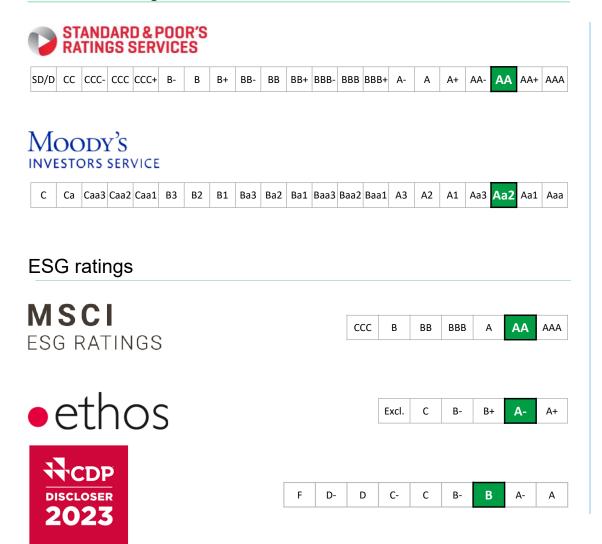
(1) Share price performance + dividend payment + capital distribution over the period

Source: Refinitiv

Very solid financial and ESG ratings



Financial ratings



 Financial ratings reaffirmed. BCV is among the 20 best-rated banks in the world without an explicit government guarantee

- MSCI's second-highest rating
- "Leader" category
- Ethos' second-highest rating
- Climate score

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